

Team 2

Strategy

- Planned high-level strategy
 - □ Differentiation Strategy.
- The following strategic objectives were set
 - □ To be the number one data service provider.
 - □ To have good quality networks.
- Revisions, why?

Thoughts

- Why we were successful / why we were not successful?
 - Investment in network infrastructure.
 - Research focused on WCDMA and after on WLAN.
- Which mistakes were made, why?
 - Not to invest enough in Corporate customer acquisition.
 - 2. To invest too late in PS infrastructure.
 - Too much marketing focused on voice.

Expectations and Lessons Learnt

- We expected from the business game
 - 1. To get an idea how is a mobile operator managed.
- We learnt from the business game
 - To take decisions in a changing environment.
- The following was missing from the business game
 - Clear explanations why the things happen. How the decisions affect the results.